## Governance Checklist

Name of Organisation: DYSLEXIA ASSOCIATION OF SINGAPORE UEN: 202114767K

Preview Governance Evaluation Checklist Submission for the period Apr 2023 - Mar 2024

| s/N  | Code guideline   | Code ID | Response<br>(select<br>whichever is<br>applicable) | Explanation<br>(if Code<br>guideline is not<br>complied with)  |
|------|--|---------|--|--|
| Boar | d Governance   |         |  |  |
| 1    | Induction and orientation are provided to incoming governing board members upon joining the Board.   | 1.1.2   | Complied   |  |
|      | Are there governing board members holding staff*<br>appointments? (Skip items 2 and 3 if "No")   |         | Yes  | There are no<br>board members<br>holding staff<br>appointment,<br>except for the<br>CEO who is an<br>ex-officio Board<br>member. |
| 2    | The staff does not chair the Board and does not comprise more than one third of the Board  | 1.1.3   | Complied   |  |
| 3    | There are written job description for the staff's executive functions and operational duties, which are distinct from the staff's Board role   | 1.1.5   | Complied   |  |
| 4    | The Treasurer of the charity (or any person holding<br>an equivalent position in the charity, e.g. Finance<br>Committee Chairman or a governing board member<br>responsible for overseeing the finances of the<br>charity) can only serve a maximum of 4 consecutive<br>years. If the charity has not appointed any governing<br>board member to oversee its finances, it will be<br>presumed that the Chairman oversees the finances<br>of the charity. | 1.1.7   | Complied   |  |
| 5    | All governing board members must submit themselves for re-nomination and re-appointment, at least once every 3 years.  | 1.1.8   | Complied   |  |
| 6    | The Board conducts self evaluation to assess its performance and effectiveness once during its term or every 3 years, whichever is shorter.  | 1.1.12  | Complied   |  |
|      | Is there any governing board member who has served for more than 10 consecutive years?   |         | Yes  |  |
| 7    | The charity discloses in its annual report the reasons<br>for retaining the governing board member who has<br>served for more than 10 consecutive years.   | 1.1.13  | Complied   | This was<br>disclosed in the<br>annual report<br>page (70).  |
| 8    | There are documented terms of reference for the Board and each of its committees.  | 1.2.1   | Complied   |  |

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| Conf  | lict of Interest  |         |  |   |
| 9     | There are documented procedures for governing<br>board members and staff to declare actual or<br>potential conflicts of interest to the Board at the<br>earliest opportunity.                                       | 2.1     | Complied   |   |
| 10    | Governing board members do not vote or participate<br>in decision making on matters where they have a<br>conflict of interest.  | 2.4     | Complied   |   |
| Strat | egic Planning   |         |  |   |
| 11    | The Board periodically reviews and approves the<br>strategic plan for the charity to ensure that the<br>charity's activities are in line with the charity's<br>objectives.  | 3.2.2   | Complied   |   |
| 12    | There is a documented plan to develop the capacity<br>and capability of the charity and the Board monitors<br>the progress of the plan.   | 3.2.4   | Complied   |   |
| Hum   | an Resource and Volunteer* Management   |         |  |   |
| 13    | The Board approves documented human resource policies for staff.  | 5.1     | Complied   |   |
| 14    | There is a documented Code of Conduct for<br>governing board members, staff and volunteers<br>(where applicable) which is approved by the Board.  | 5.3     | Complied   |   |
| 15    | There are processes for regular supervision, appraisal and professional development of staff.   | 5.5     | Complied   |   |
|       | Are there volunteers serving in the charity?  |         | Yes  |   |
| 16    | There are volunteer management policies in place for volunteers.  | 5.7     | Complied   |   |
| Finar | ncial Management and Internal Controls  |         |  |   |
| 17    | There is a documented policy to seek the Board's<br>approval for any loans, donations, grants or financial<br>assistance provided by the charity which are not part<br>of the charity's core charitable programmes. | 6.1.1   | Complied   |   |
| 18    | The Board ensures that internal controls for financial matters in key areas are in place with documented procedures.  | 6.1.2   | Complied   |   |
| 19    | The Board ensures that reviews on the charity's internal controls, processes, key programmes and events are regularly conducted.  | 6.1.3   | Complied   |   |

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| 20   | The Board ensures that there is a process to identify, and regularly monitor and review the charity's key risks.            | 6.1.4   | Complied   |  |
| 21   | The Board approves an annual budget for<br>the charity's plans and regularly monitors the<br>charity's expenditure.         | 6.2.1   | Complied   |  |
|      | Does the charity invest its reserves (e.g. in fixed deposits)?  |         | Yes  |  |
| 22   | The charity has a documented investment policy approved by the Board.   | 6.4.3   | Complied   |  |
| Func | Iraising Practices  |         |  |  |
|      | Did the charity receive cash donations (solicited or unsolicited) during the financial year?                                |         | Complied   |  |
| 23   | All collections received (solicited or unsolicited)<br>are properly accounted for and promptly<br>deposited by the charity. | 7.2.2   | Complied   |  |
|      | Did the charity receive donations in kind during the financial year?  |         | Yes  | The Company<br>received<br>donations<br>in-kind like<br>refurbished<br>laptops,<br>which were<br>distributed to<br>students from<br>lower-income<br>families who<br>do not have<br>the necessary<br>equipment<br>for online<br>learning. |
| 24   | All donations in kind received are properly recorded and accounted for by the charity.                                      | 7.2.3   | Complied   |  |

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| Disclo | osure and Transparency  |         |  |   |
| 25     | The charity discloses in its annual report – (a) the<br>number of Board meetings in the financial year;<br>and (b) the attendance of every governing board<br>member at those meetings.   | 8.2     | Complied   | Disclosed in<br>Annual Report<br>page (72).                           |
|        | Are governing board members remunerated for their services to the Board? (Skip items 26 and 27 if "No")   |         | No   |   |
|        | Does the charity employ paid staff?   |         | Yes  |   |
| 28     | No staff is involved in settling his own remuneration.  | 2.2     | Complied   |   |
| 29     | The charity discloses in its annual report – (a) the total annual remuneration for each of its 3 highest paid staff who each has received remuneration (including remuneration received from the charity's subsidiaries) exceeding \$100,000 during the financial year; and (b) whether any of the 3 highest paid staff also serves as a governing board member of the charity. The information relating to the remuneration of the staff must be presented in bands of \$100,000. OR The charity discloses that none of its paid staff receives more than \$100,000 each in annual remuneration.   | 8.4     | Complied   | This was<br>disclosed in the<br>financial<br>statements<br>Note 26(b) |
| 30     | The charity discloses the number of paid staff who<br>satisfies all of the following criteria: (a) the staff is<br>a close member of the family* belonging to the<br>Executive Head* or a governing board member of<br>the charity; (b) the staff has received remuneration<br>exceeding \$50,000 during the financial year. The<br>information relating to the remuneration of the staff<br>must be presented in bands of \$100,000. OR The<br>charity discloses that there is no paid staff, being<br>a close member of the family* belonging to the<br>Executive Head* or a governing board member of the<br>charity, who has received remuneration exceeding<br>\$50,000 during the financial year. | 8.5     | Complied   | This was<br>disclosed in the<br>financial<br>statements<br>Note 26(b) |
| Public | c Image   |         |  |   |
| 31     | The charity has a documented communication<br>policy on the release of information about the charity<br>and its activities across all media platforms.  | 9.2     | Complied   |   |